



**IBERDROLA**  
**RENEWABLES**

# **Differences between Western US Markets for Renewables**

**Symposium on PNW Power Markets**  
**Seattle, WA**  
**July 8, 2013**

# U.S. Power Assets & Customers (by NERC region)



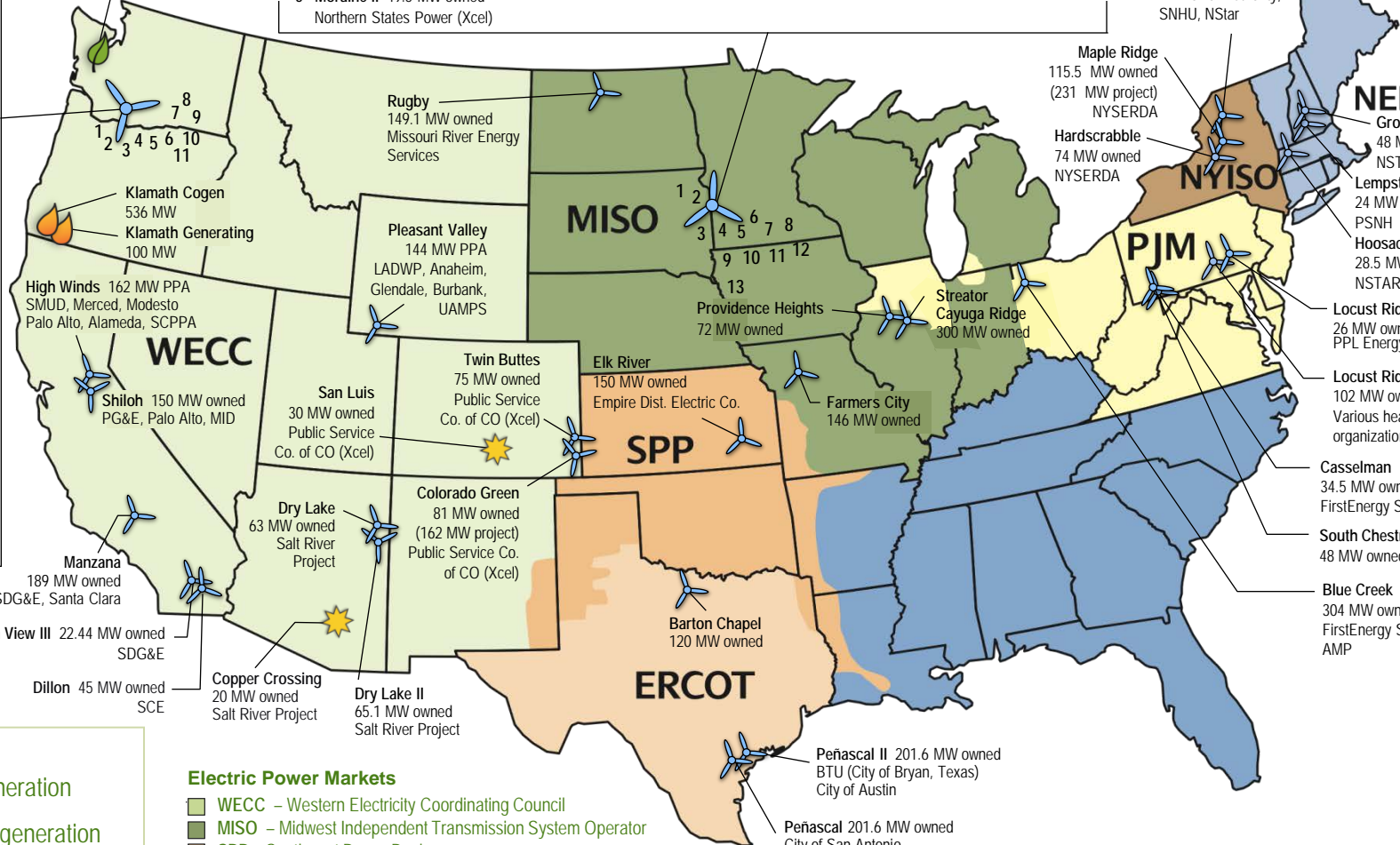
- 1 - Klondike III  
76.5 MW owned  
PG&E
- 2 - Hay Canyon  
100.8 MW owned  
Snohomish PUD
- 3 - Klondike  
24 MW owned  
BPA
- 4 - Klondike III  
223.6 MW owned  
PG&E, PSE, BPA,  
EWEB
- 5 - Star Point  
99 MW owned  
MID
- 6 - Klondike II  
75 MW owned  
PGE
- 7 - Big Horn  
199.5 MW owned  
MID, Santa  
Clara, Redding
- 8 - Big Horn II  
50 MW owned  
MID, Santa  
Clara, Redding
- 9 - Juniper Canyon  
151.2 MW owned
- 10 - Pebble Springs  
98.7 MW owned  
SCPPA
- 11 - Leaning Juniper II  
201.3 MW owned

**WIND PROJECTS**

Simpson Biomass  
55 MW PPA  
SMUD

- WIND PROJECTS**
- 1 - Buffalo Ridge 50.4 MW owned  
NIPSCO
  - 2 - Buffalo Ridge II 210 MW owned  
NIPSCO
  - 3 - MinnDakota 150 MW owned  
Northern States Power (Xcel)
  - 4 - Moraine 51 MW owned  
Northern States Power (Xcel)
  - 5 - Moraine II 49.5 MW owned  
Northern States Power (Xcel)
  - 6 - Elm Creek 99 MW owned  
Great River Energy
  - 7 - Elm Creek II 148.8 MW owned  
Great River Energy
  - 8 - Trimont 101 MW owned  
Great River Energy
  - 9 - Flying Cloud 43.5 MW owned  
Alliant
  - 10 - Winnebago 20 MW owned  
Dairyland Power
  - 11 - Top of Iowa II 80 MW owned  
Madison Gas and Electric, Wisconsin Public Power
  - 12 - Barton 160 MW owned  
NIPSCO, WI Public Power, Ino, WE Energies
  - 13 - New Harvest 100 MW owned  
Ameren, ComEd

Maple Ridge II  
45.4 MW owned  
(91 MW project)  
NY Power Authority,  
SNHU, NStar



- Wind generation
- Thermal generation
- Biomass generation
- Solar generation

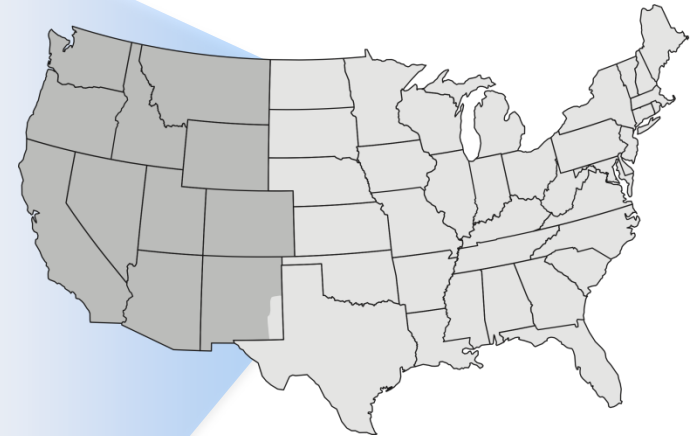
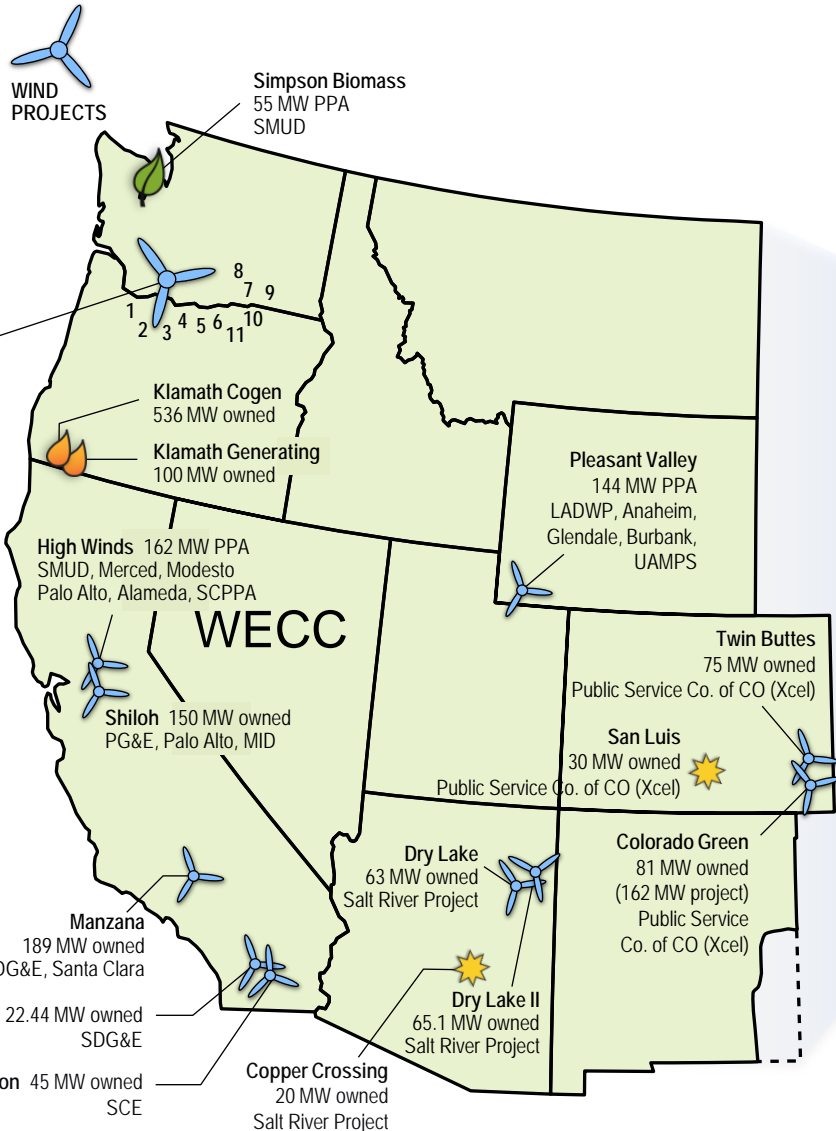
**Electric Power Markets**





- WECC – Western Electricity Coordinating Council
- MISO – Midwest Independent Transmission System Operator
- SPP – Southwest Power Pool
- PJM – Pennsylvania New Jersey Maryland Interconnection
- ERCOT – Electric Reliability Council of Texas
- NYISO – New York Independent System Operator
- NEPOOL – New England Power Pool

Assets owned by Iberdrola Renewables, LLC, except where noted as a Power Purchase Agreement (PPA)

# U.S. Power Assets & Customers – West (WECC)

- 1 - Klondike III a  
76.5 MW owned  
PG&E
- 2 - Hay Canyon  
100.8 MW owned  
Snohomish PUD
- 3 - Klondike  
24 MW owned  
BPA
- 4 - Klondike III  
223.6 MW owned  
PG&E, PSE, BPA,  
EWEB
- 5 - Star Point  
99 MW owned  
Modesto Irrig. Dist.
- 6 - Klondike II  
75 MW owned  
PGE
- 7 - Big Horn  
199.5 MW owned  
Modesto, Santa  
Clara, Redding
- 8 - Big Horn II  
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Modesto, Santa  
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- 9 - Juniper Canyon  
151.2 MW owned
- 10 - Pebble Springs  
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- 11 - Leaning Juniper II  
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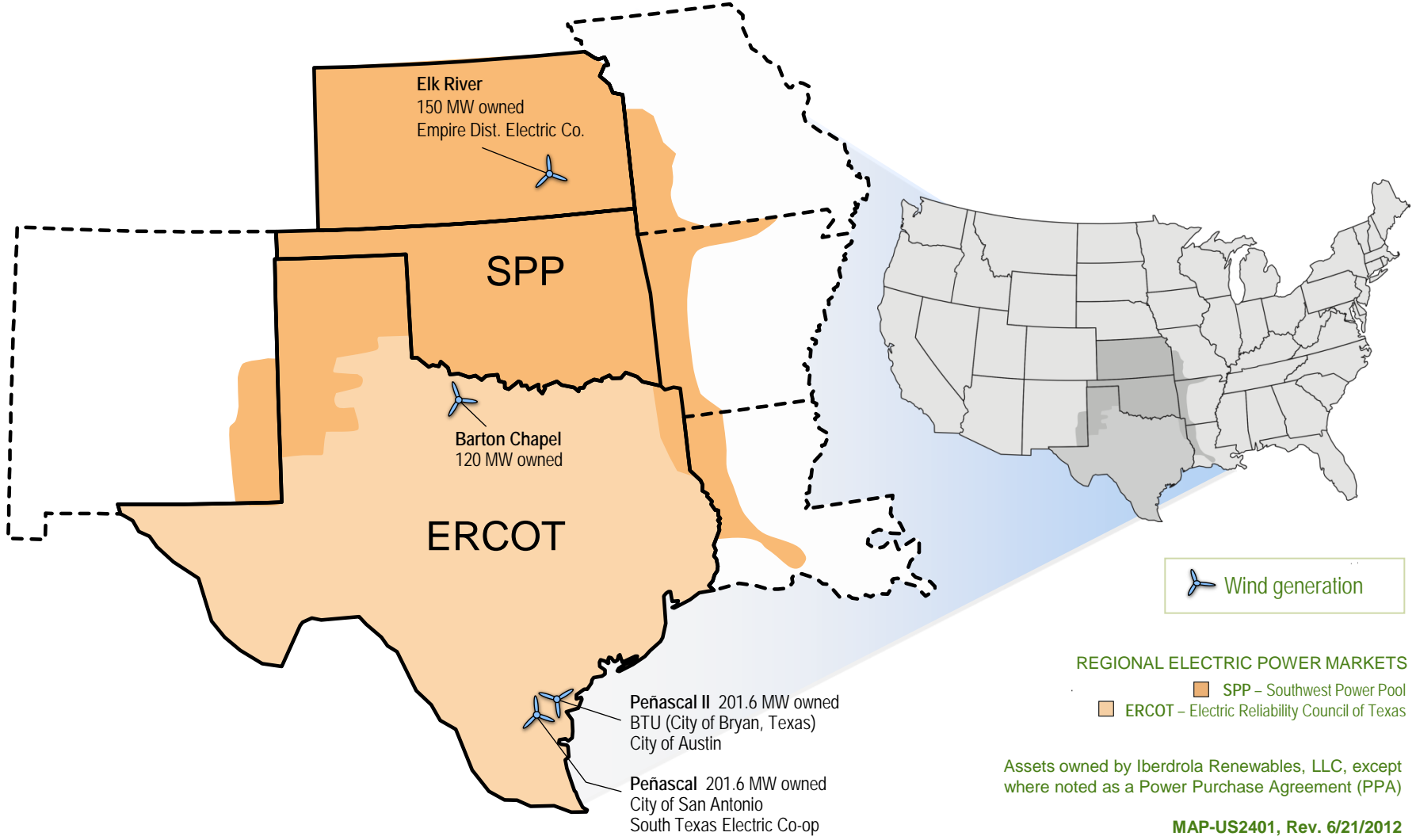


-  Wind generation
-  Gas-fired thermal generation
-  Biomass generation
-  Solar generation

**REGIONAL ELECTRIC POWER MARKET**  
 WECC – Western Electricity Coordinating Council

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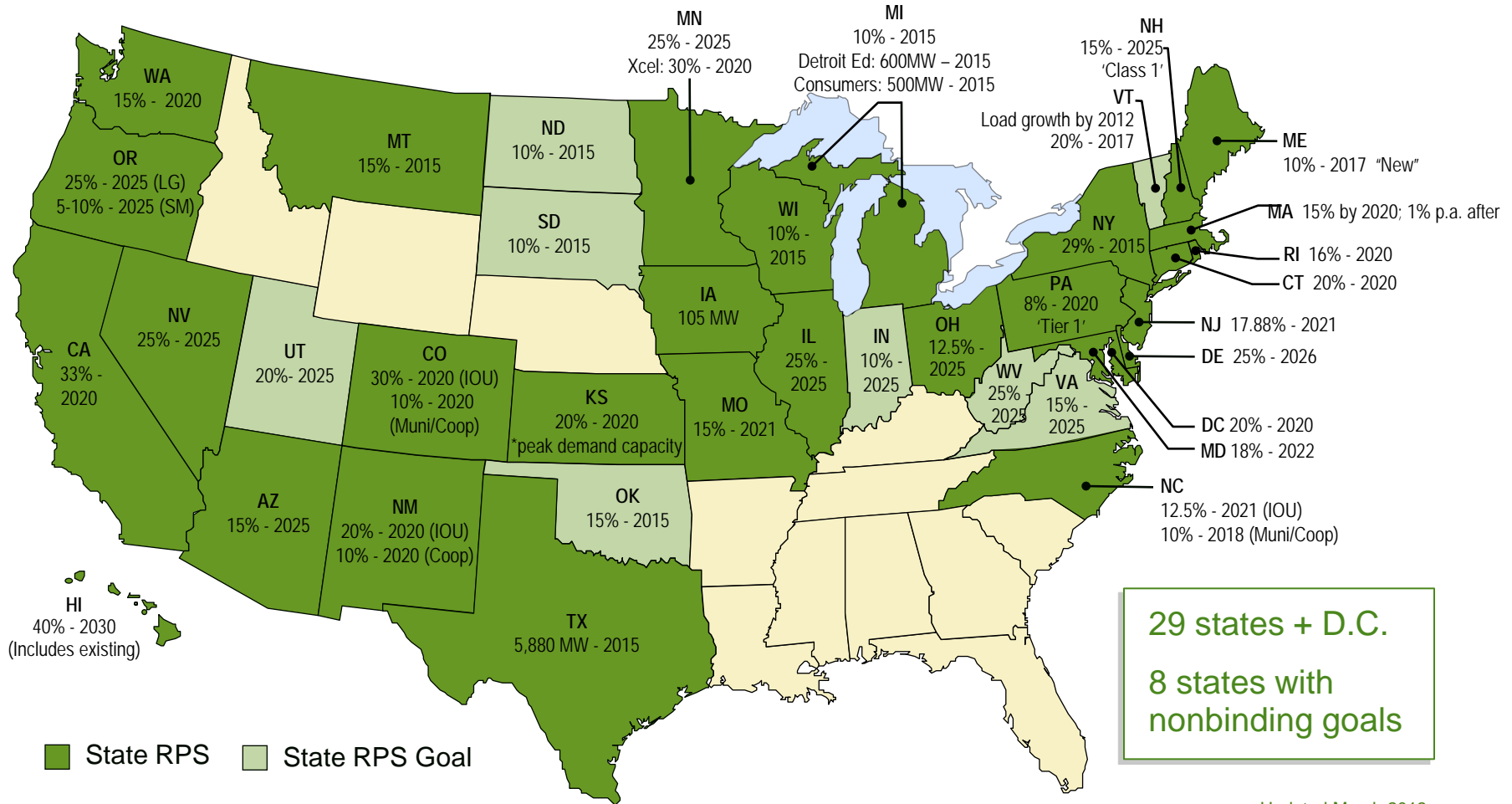
# U.S. Power Assets & Customers – Mid-Continent, South (SPP, ERCOT)



## Renewable Development - Basics

- Resource (wind, solar, etc.) is most important economic driver
- Location
  - Ability to get site control and permits
  - Constructability
  - Tax regime/incentives
- Market
  - Transmission – busbar vs. delivered; congestion
  - Offtakers – long-term vs. short-term
- Technology
  - Wind: Hub height, blade diameter
  - PV Solar: Thin film vs. crystalline, Tracking vs. fixed, AC/DC ratios
- Ownership/Financing
  - Cost of capital (Levered, Unlevered)
  - Tax efficiency

# Renewable Portfolio Standards (RPS) and RPS Goal States



Updated March 2013

## Generation Mix

	WECC	SPP	ERCOT
Coal	18%	<b>40%</b>	34%
Hydro	<b>29%</b>	4%	
Nat Gas or Cogen	41%	48%	45%
Nuclear	4%	3%	<b>12%</b>
Renewables	8%	5%	9%

Approximate 2012 generation sources

## Renewable Market - WECC

- In general, WECC is a fragmented set of sub-regions with some points of liquidity but no jurisdiction that manages one marketplace.
- CA is largest component of the market; 33% RPS is a major driver of activity across the WECC though:
  - In-state preference created by 3 “buckets” affects procurement behavior
  - Declining costs of in-state PV have been game-changer in pricing
  - Bulk transmission to import renewables has been slow to materialize
  - Coal and Nuclear coming offline presents opportunity
- WA and OR RPS are mostly satisfied in the near-term; much of existing supply feeds CA via intertie but not competitive currently.
- NV, AZ and CO rebounding from recession, load decreases. Each have sizable RPS and renewable supply within their borders.
- Other high-wind/low-load states such as MT, WY and NM present opportunities if transmission is made available.



## Renewable Market – SPP/ERCOT

- SPP and ERCOT are both organized markets with LMPs, etc.
- Extremely high wind resources make wind cost competitive without much of a REC component; drive procurement beyond RPS.
- ERCOT has a coastal wind resource which is peak-coincident.
- ERCOT is de-regulated with retail competition, making municipals and co-ops only long-term buyers.
- Power prices highly correlated with price of natural gas; ERCOT has significant rate caps of \$5,000/MWh (going up to \$9k).
- New EPA rules regulating existing coal plants could have significant impact in both regions; more gas-fired development is expected.
- SPP has been able to expand its transmission significantly by spreading across large geographic footprint; not all members happy.
- Texas approved Competitive Renewable Energy Zones (CREZ) which built \$2B+ of new rate-based transmission to the panhandle.

## Renewable Development – Regional Matrix

	CA	Pacific NW	Desert SW	SPP	ERCOT
Wind Resource	25-35%	30-35%	25-50%	50%	40-50%
Solar Resource	25-35%	20-30%	30-35%	20-30%	20-30%
Permitting	Difficult	Medium	Medium	Light	Light
Interconnect \$	High	Low	Low	High	Low
Liquidity	Yes	No	No	Price-taker	Yes
RPS demand	Strong in 2015+	Late Decade	Some	Weak	Late Decade
Politics	Supportive	Supportive	NV Yes, AZ no	EcoDev yes, RPS no	Not a priority

## Conclusions

- California is strongest market in the West but most challenging within which to develop. Will CA accept imports?
- Pacific Northwest currently oversupplied from an RPS standpoint but demand will increase again closer to 2020.
- Texas has gotten out ahead of its RPS so renewables is not a priority but energy shortages and price spikes are very much so.
- Other WECC and SPP states will be impacted by Obama climate initiative with a) older coal plants being shuttered and newer emitting plants being cost prohibitive and b) transmission availability.
- Natural gas is a key driver of how competitive renewables will be on a cost basis across the West. Gas and renewables could be complementary.