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October 5, 2021

Guy Norman Vice Chair Washington

Patrick Oshie Washington

> Jim Yost Idaho

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MEMORANDUM

TO: Council Members

FROM: Bill Edmonds, Executive Director

SUBJECT: Reflections on the State of the Council

BACKGROUND:

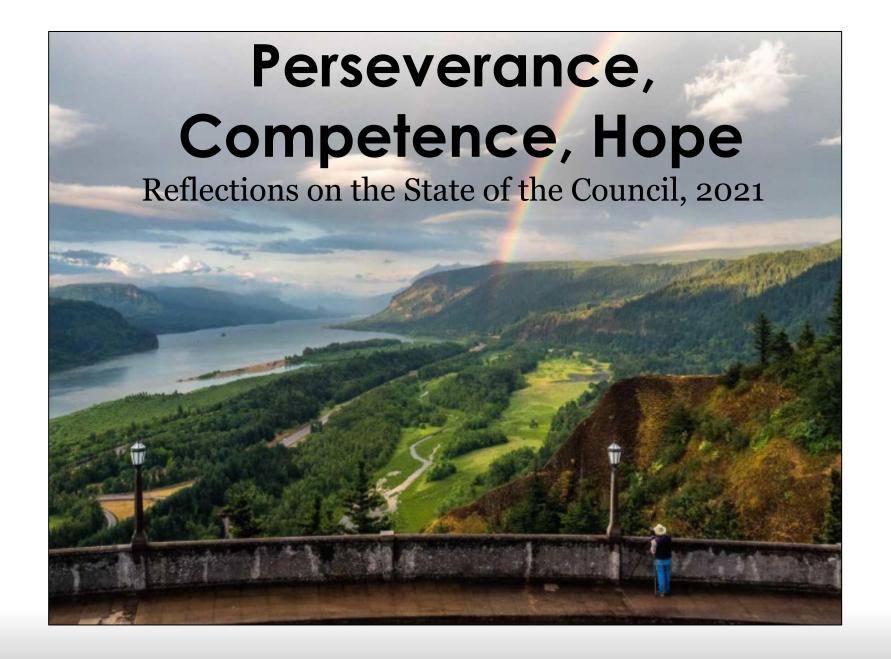
Presenter: Bill Edmonds, Executive Director

Summary: After fourteen months in the job of Executive Director, it's an

opportune time to offer some reflections on the Council and its operations. While certainly not alone in this challenge, the Council has had to operate through the trials of the pandemic – and has done so admirably. A key tenet of our work is to engage productively with experts around the region and this coordination continues successfully. This presentation looks back at our hard work and our successes and then looks forward to a post-COVID future where we will emerge as an

even stronger organization.

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The New Guy In The Forest

Like the sapling, I'm young at this job, but here are some thoughts:

- Experienced staff
- Serves us and the region well as we undergo huge power transition in the region



Goal: Protect, Mitigate, Enhance



Goal: Reliable, Affordable Power

- Tremendous Energy Efficiency accomplishments
- Complex, thorough planning (2021 Plan)
- More renewables; not without risk, but the plan will guide the region
- Energy Efficiency remains a critical component









 $Max(Deficits^{Base})_{g,q}$

 $Max(Deficits^{ResourceAdd})_{g,q}$

 $\Delta_{g,q} \text{-} \text{Max}(\text{Deficits}^{\text{Base}})_{g,q} \text{-} \text{Max}(\text{Deficits}^{\text{ResourceAdd}})_{g,q}$



Goal: Inform, Involve the Public

- Fish and Wildlife program and the Power Plan benefit people and improve environmental conditions
- We work with many partners to effect positive change
- Draft 2021 Power Plan recommends investigating data and tools to improve equity in areas including energy efficiency improvements



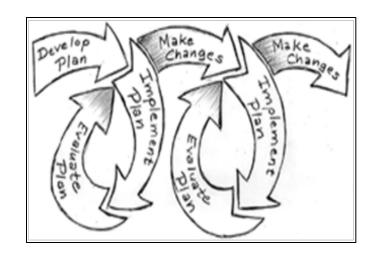
Perseverance

The Act guides us but we've moved on – way on – since 1980

Adaptive management means constant change as we move toward the stability of our goals

Inflection points:

- Revised power system model incorporates climate data and the changing structure of the power market
- Transition to renewables supported in NW by hydro system – needs continued evaluation
- Our role: understand, coordinate, collaborate, plan







Competence

- A new paradigm: The Home Office
- Despite COVID isolation and its challenges, our staff is serving our members, coordinating across divisions in a way that I commend
- F&W project reviews, developing the new power plan with extremely detailed modeling, all equal long hours



Hope

We will be able to gather again in the office someday – soon, we hope

Meanwhile, we are working well through the challenges of Covid

Our internal DEI working group is focusing on making the Council a welcoming place for all to work

We will emerge from the pandemic stronger as an organization



The Future

- We are clarifying our plans for engaging with the region in 2022
- We are managing our budget with care
- We are developing a comprehensive strategic plan consistent with the Northwest Power Act to help guide our work in the future, engaging everyone throughout the organization
- We will seek insights from external partners
- Great expectations for what's ahead

